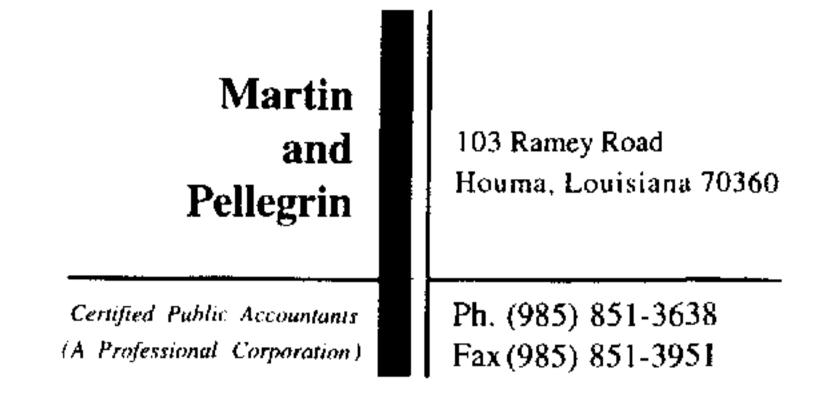
Financial Statements and Independent Auditor's Report June 30, 2003

# Financial Statements and Independent Auditor's Report As of and for the Year Ended June 30, 2003

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# **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors
The Haven, Inc.
Houma, Louisiana

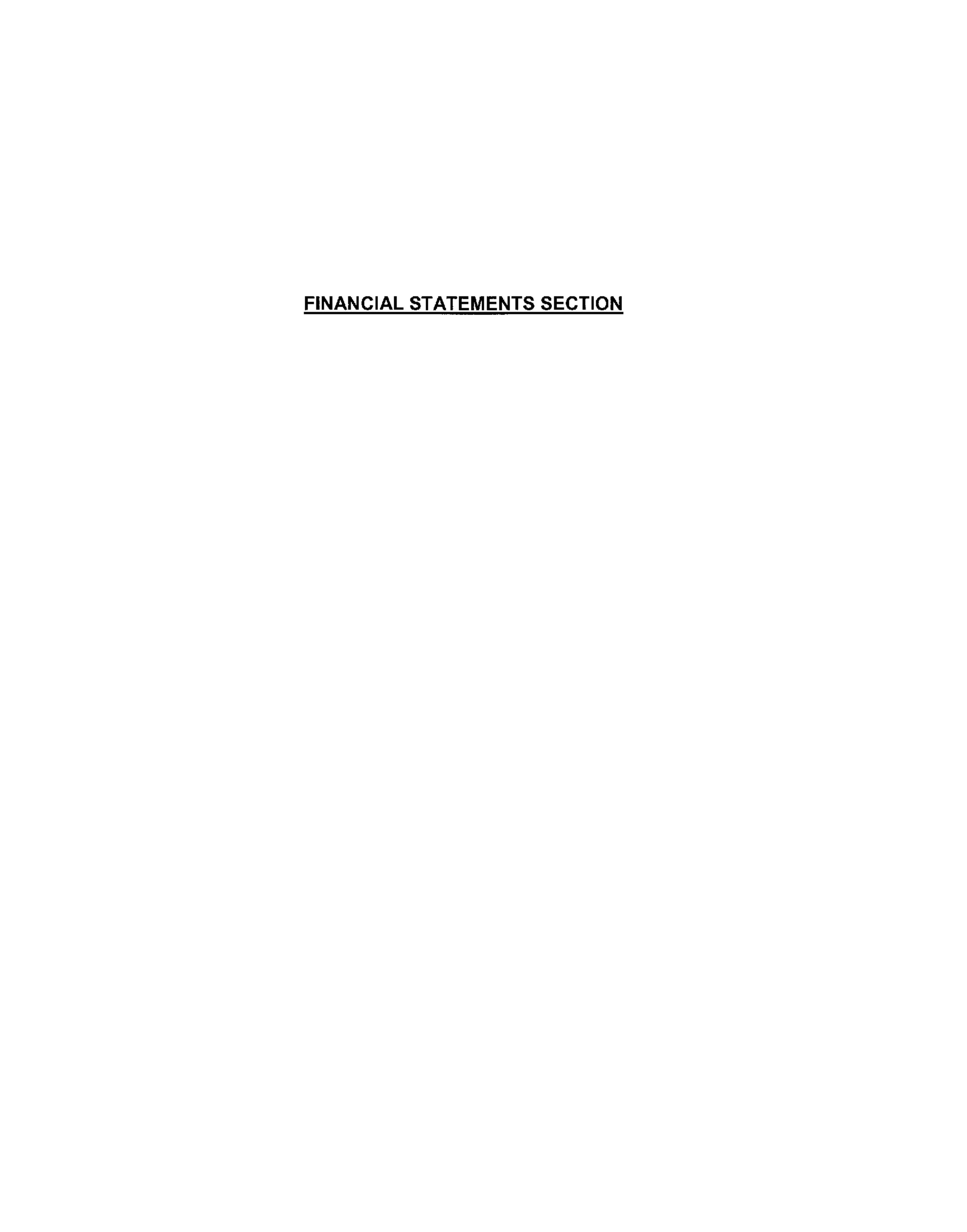
We have audited the accompanying statement of financial position of The Haven, Inc. (a nonprofit organization) as of June 30, 2003, and the related statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Haven, Inc. as of June 30, 2003, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards* we have also issued our report dated September 25, 2003, on our consideration of The Haven, Inc.'s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Martine My September 25, 2003



# Statement of Financial Position June 30, 2003

# **ASSETS**

Current Assets: Cash and cash equivalents Unconditional promises to give: Corporate grants Government grants	\$	54,203 41,028 56,078
Total current assets		151,309
Property and equipment, less accumulated depreciation of \$51,661	<del></del> .	225,694
TOTAL ASSETS	\$	377,003
LIABILITIES AND NET ASSETS		
Current Liabilities:     Accounts payable     Accrued expenses     Capital lease payable, current portion     Notes payable, current portion     Total current liabilities	\$	2,711 6,617 1,884 5,735 16,947
Capital lease payable, net of current maturities Notes payable, net of current maturities Total liabilities		11,106 79,060 107,113
Net Assets:     Unrestricted     Temporarily restricted     Total net assets	<del></del>	228,862 41,028 269,890
TOTAL LIABILITIES AND NET ASSETS	\$	377,003

# Statement of Activities Year Ended June 30, 2003

	Unrestricted		Temporarily ricted Restricted		<del></del>	Total
REVENUES, OTHER SUPPORT, AND RECLASSIFICATION						
Grants:					.rh•	050.050
Government	\$	256,856	\$	-	\$	256,856
Corporate				63,140		63,140
Contributions		75,118		-		75,118
Fundraising		50,860		-		50,860 7,75 <b>5</b>
In-kind contributions		7,755		-		4,946
Miscellaneous income		4,946		-		14
Investment income		(4.504)				(1,594)
Loss on disposal of property and equipment		(1,594) 59,096		(59,096)		(1,004)
Net assets released from restrictions		J9,090		(03,000)		
TOTAL REVENUES, OTHER SUPPORT, AND		452.054		4.044		457,09 <b>5</b>
RECLASSIFICATION		453,051		4,044_		407,000
FUNCTIONAL EXPENSES						
Program services						a 10 a 10
Domestic violence		248,040		-		248,040
Sexual assault		105,037		-		105,037
Management and general		68,195		-		68,195
Fundraising		4,819	<u></u>	<u> </u>		4,819
TOTAL FUNCTIONAL EXPENSES		426,091				426,091
INCREASE IN NET ASSETS		26,960		4,044		31,004
NET ASSETS, BEGINNING OF PERIOD		201,902		36,984_		238,886
NET ASSETS, END OF PERIOD	\$	228,862	\$	41,028	\$	269,890

# Statement of Functional Expenses Year Ended June 30, 2003

	Program Services		Management							
		Sexual ssault		omestic olence	Fund	raising		and eneral		Total
Salaries	<u> </u>	70,568	<u> </u>	156,044	\$	_	\$	30,901	\$	257,513
Payroli taxes	·	6,638		14,677		-		2,907		24,222
Professional fees		-		-		-		16,945		16,945
		3,667		8,109		-		1,606		13,382
Insurance Depresiation		3,460		7,650		-		1,515		12,625
Depreciation Workers' compensation insurance		3,397		7,512		-		1,488		12,397
		3,044		6,731		-		1,333		11,108
Health insurance		2,536		5,609		-		1,111		9,256
Repairs and maintenance		2,462		5,443		-		1,078		8,983
Utilities  Exact and bourse supplies		765		6,884		<del></del>		-		7,649
Food and house supplies				7,133		-		-		7,133
Client assistance		1,695		3,747		-		742		6,184
Telephone		1,474		3,259		-		645		5,378
Interest		-		-		-		5,053		5,053
Accounting fees		_		_		4,819		-		4,819
Fundraising		_		3,457		_		-		3,457
Educational material		931		2,059		_		408		3,398
Printing and publications material		804		1,779		-		352		2,935
Travel and meals		743		1,642		•		325		2,710
Office supplies		733		1,620		_		321		2,674
Seminars and conferences		581		1,284		-		254		2,119
Dues and subscriptions		464		1,026		_		203		1,693
Postage		384		848		_		168		1,400
Rent				423		_		84		698
Bank charges		191		444		_		<del></del>		645
Community education		201				-		625		625
Meetings		440		316		_		63		522
Advertising		143		231		_		46		382
Miscellaneous		105		113		_		22		186
Property taxes		51			<del></del>	4 040	4	68,195	\$	426,091
Total	\$	105,037	\$	248,040	<u> </u>	4,819	<u> </u>	00,100	<u>Ψ</u>	

# Statement of Cash Flows Year Ended June 30, 2003

CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase in net assets	\$	31,004
Adjustment to reconcile increase in net assets		•
to net cash flows provided by operating activities:		
Depreciation		12,625
Loss on disposal of property and equipment		1,594
Decrease in operating assets:		
Unconditional promises to give		22,549
Increase/(decrease) in operating liabilities:		(4.205)
Accounts payable Accrued expenses		(4,205)
Accided expenses	<del></del> -	1,926
NET CASH FLOWS PROVIDED BY OPERATING ACTIVITIES		65,493
CASH FLOWS USED IN INVESTING ACTIVITIES:		
Purchases of property and equipment	<u></u>	(90,699)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from capital lease payable		12,990
Principal payments of capital lease payable		(1,584)
Proceeds from note payable		63,162
Principal payments of notes payable	<del></del>	(5,032)
NET CASH FLOWS PROVIDED BY IN FINANCING ACTIVITIES		69,536
NET INCREASE IN CASH AND CASH EQUIVALENTS		44,330
BEGINNING CASH AND CASH EQUIVALENTS		9,873
ENDING CASH AND CASH EQUIVALENTS	\$	54,203
SUPPLEMENTAL INFORMATION:		
Cash paid during the year for interest	\$	5,378

Notes to Financial Statements
As of and for the Year Ended June 30, 2003

# NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. <u>NATURE OF THE ORGANIZATION</u>

The Haven, Inc. was organized in Louisiana as a non-profit organization for the purpose of establishing a comprehensive community-based response to sexual assault and interpersonal and family violence in Terrebonne Parish, Louisiana. The Organization provides crisis intervention, legal advocacy, counseling, and community education related to domestic violence and sexual assault. The Organization also provides temporary housing for women and children who are victims of domestic violence and/or sexual assault.

#### B. BASIS OF ACCOUNTING

The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

#### C. PROMISES TO GIVE

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

The Organization uses the allowance method to determine uncollectible unconditional promises receivable. The allowance is based on management's analysis of specific promises made.

#### D. <u>PROPERTY AND EQUIPMENT</u>

Property and equipment of the Organization, excluding donated property and equipment, are valued at cost. All donated property and equipment are recorded at estimated fair market value on the date of the donation. Assets are capitalized if costs exceed \$200 and if they have a useful life of at least one year. Depreciation of all exhaustible property and equipment is calculated using the straight-line method, and is charged as an expense against operations. Property and equipment reported on the statement of financial position are net of accumulated depreciation.

Notes to Financial Statements
As of and for the Year Ended June 30, 2003

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont.)

#### E. FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### F. ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### G. CASH AND CASH EQUIVALENTS

Cash equivalents consist of highly liquid investments with an initial maturity of three months or less. Fair value approximates carrying amounts.

#### H. <u>INCOME TAXES</u>

No provisions for income taxes have been made. The Internal Revenue Service has issued The Haven, Inc. an advance letter ruling exempting the Organization from income taxes. (See Note 2.)

#### NOTE 2 – INCOME TAXES

The Haven, Inc. is a non-profit corporation organized under the laws of the State of Louisiana. The Haven has received an advance letter ruling from the Internal Revenue Service in which it has been recognized by the Internal Revenue Service as being exempt from income taxes under Internal Revenue Code Section 501(c)(3).

The Internal Revenue Service has further determined the Organization not to be a private foundation as within the meaning of Internal Revenue Code Section 509(a). Contributions to The Haven are deductible as provided by Section 170 of the Internal Revenue Code. The Haven is not involved in any trade or business unrelated to the purpose for which it received its exemption from income taxes.

Notes to Financial Statements As of and for the Year Ended June 30, 2003

# NOTE 3 - UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give consist of the following:

Government grants/

Office of the Governor/Office of Women's Services	\$	19,342
Louisiana Commission on Law Enforcement and Administration of Criminal Justice/		
Rape Prevention Education		18,752
Domestic Violence Program		11,342
Sexual Assault Program		3,869
Child Sexual Abuse Counseling	<del></del> -	2,773
	\$	56,078
Corporate grants/		
United Way for South Louisiana	\$	37,458
IOLTA		3,570
	\$	41,028

All unconditional promises to give are due within one year and are considered to be fully collectible by management.

The amounts due from United Way for South Louisiana and IOLTA represent the Organization's allocation for the remainder of calendar year 2003.

The unconditional promises to give from the United Way for South Louisiana and IOLTA are temporarily restricted as to the expiration of time restrictions. All other unconditional promises to give are unrestricted.

# NOTE 4 - IN-KIND CONTRIBUTIONS

In-kind contributions represent the estimated fair rental value of office space and general corporate goods and services provided. Contributed goods are valued at fair market value on the date of the donation. Contributed services are reflected in the financial statements at the fair value of the services received. The contributions of services are recognized if the services received (a) create or enhance nonfinancial

Notes to Financial Statements
As of and for the Year Ended June 30, 2003

# NOTE 4 - IN-KIND CONTRIBUTIONS (Cont.)

assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation.

The following is a summary of in-kind contributions for the year ended June 30, 2003:

	<b>I</b>	timated //arket //alue
Client assistance Shelter supplies Office supplies	\$	4,541 2,919 295
	\$	7,755

The value of donated volunteer services is not reflected in the accompanying financial statements since they do not meet the recording criteria as per FASB 116. However, a substantial number of volunteers have donated significant amounts of their time in the Organization's program, administrative, and fund-raising activities.

#### NOTE 5 - PROPERTY AND EQUIPMENT

A summary of changes in property and equipment is as follows:

	Balance July 1, 2002	Additions	Retirements	Balance June 30, 2003
Building Furniture, fixtures and equipment	\$ 147,769 50,154 197,923	\$ 71,919 18,780 90,699	\$ (1,300) (9,967) (11,267)	\$ 218,388 <u>58,967</u> 277,355
Less: accumulated depreciation	(45,297)	(12,625)	6,261	<u>(51,661)</u>
Total	<u>\$ 152,626</u>	\$ 78,074	\$ (5,006)	<u>\$ 225,694</u>

# NOTE 6 - FAIR VALUES OF FINANCIAL INSTRUMENTS

The Haven's financial instruments, none of which are held for trading purposes, include cash and cash equivalents and unconditional promises to give. Management estimates that fair value of all financial instruments as of June 30, 2003, does not differ materially from the aggregate carrying values of its financial instruments recorded in the instruments recorded in the accompanying statements of financial position.

Notes to Financial Statements
As of and for the Year Ended June 30, 2003

# NOTE 7 - RESTRICTIONS ON NET ASSETS

The restrictions on net assets as of June 30, 2003 relate to United Way for South Louisiana and IOLTA funding for the remainder of calendar year 2003.

# NOTE 8 - NOTES PAYABLE

Notes payable of the Organization consists of the following as of June 30, 2003:

Note payable dated September 14, 2001 to a bank with an interest rate of 6.5%, unsecured, payable in monthly installments of \$323, including interest, with a maturity date of September 14, 2006.	\$	24,349
Note payable dated August 9, 2002 to a bank with an interest rate of 7.0%, secured by real estate, payable in monthly installments of \$626, including interest, with a maturity date of August 9, 2007.		60,446
or women in interest, with a reality and or range or a series		84,795
Less current maturities of long-term debt	<del></del>	<u>(5,735)</u>
Long-term debt, less current maturities	\$	79,060
Maturities of long-term debt are as follows:		- · · · · · · · · · · · · · · · · · · ·
Year Ending  June 30,		
2004	\$	5,735
2005		6,138
2006 2007		6,569 21,004
2008		45,349
	\$	84,795
NOTE 9 – CAPITAL LEASE PAYABLE		
Capital lease payable consists of the following: Capital lease to a financing company dated June 11, 2003, with an interest rate of 14.25%, secured by office equipment, payable	<b>.</b>	40.000
in 60 monthly installments of \$304, including interest.	\$	12,990
Less current maturities		(1,884)

Capital lease payable, net of current maturities

11,106

Notes to Financial Statements
As of and for the Year Ended June 30, 2003

# NOTE 9 - CAPITAL LEASE PAYABLE (Cont.)

Capital lease payable consists of the following:

Scheduled maturities are as follows:

Year Ending  June 30,	
2004	\$ 1,884
2005	2,206
2006	2,541
2007	2,928
2008	 3,431
	\$ 12,990

The property leased under this capital lease has a cost of \$12,990, accumulated depreciation of \$217, and a net book value of \$12,773 as of June 30, 2003.

#### NOTE 10 – CORPORATE GRANTS

During the year ended June 30, 2003, the Organization recognized grant revenue from the following corporate grants:

United Way for South Louisiana	\$ 56,000
IOLTA	7,140
Total corporate grants	\$ 63,140

#### NOTE 11 – GOVERNMENT GRANTS

During the year ended June 30, 2003, the Organization recognized grant revenue from the following governmental grantors:

State of Louisiana: Office of the Governor/Office of Women's Services	\$ 161,099
LA Commission on Law Enforcement and Administration of Criminal Justice	84,528
Department of Health and Hospital/ Office of Public Health	11,229
Total government grants	\$ 256,856



# Schedule of Findings and Questioned Costs As of and For the Year Ended June 30, 2003

# Section I – Summary of Auditor's Results

- The auditor's report expresses an unqualified opinion on the financial statements of The Haven, Inc.
- One reportable condition (see finding 03-01) was noted during the audit of the financial statements. This one reportable condition was not considered a material weakness.
- 3. No instances of noncompliance material to the financial statements of The Haven, Inc., which would be required to be reported in accordance with Government Auditing Standards, were disclosed during the audit.
- 4. A management letter was issued.

# Section II – Financial Statement Findings

No findings material to the financial statements of The Haven, Inc. were noted during the audit.

# Section III – Internal Control Findings

#### <u>03</u>-01

Statement of Condition: A reportable condition in the organization's internal control.

Criteria: In our consideration of internal control, we noted that the size of The Haven, Inc.'s operations and its limited accounting staff preclude an adequate segregation of duties and other features of an adequate system of internal control.

Effects of Condition: The internal control, in our judgment, could adversely affect the entity's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

Cause of Condition: The size of The Haven, Inc. and its limited accounting staff preclude an adequate segregation of duties and other features of an adequate system of internal control.

# Schedule of Findings and Questioned Costs As of and For the Year Ended June 30, 2003

Recommendation: The Board of Directors of The Haven, Inc. should closely monitor the day-to-day activities of the Organization and implement other control procedures until the agency has grown to the point where it is cost beneficial to employ an adequate system of internal controls.

Response: The Management of The Haven, Inc. agrees with this finding.

Questioned Costs: \$ \_-0

# Section IV – Federal Award Findings and Questioned Costs

This section is not applicable.

# Schedule of Prior Findings and Resolution Matters As of and For the Year Ended June 30, 2003

Note: All prior findings relate to the June 30, 2002 audit engagement.

# Section I – Internal Control and Compliance Material to the Financial Statements

# Inadequate Internal Control

Condition: A reportable condition in the internal control related to lack of segregation of duties.

Recommendation: The Board of Directors of The Haven, Inc. should closely monitor the day-to-day activities of the Organization and implement other control procedures until the agency has grown to the point where it is cost beneficial to employ an adequate system of internal controls.

Status: The Organization has implemented the recommendation, but the lack of segregation of duties continues to exist. The Board will continue to perform the recommendation until it is financially feasible to employ additional staff.

#### Section II – Internal Control and Compliance Material to Federal Awards

This section is not applicable.

#### Section III – Management Letter

#### Allocation of Expenses

Condition: The Organization is not utilizing the departmentalized statements of activities produced by its accounting program in the preparation of its grant reimbursement requests.

Recommendation: The departmentalized monthly statement of activities produced by the Organization's accounting software should be used in the preparation of grant reimbursement requests to facilitate the agreement of individual grant reimbursement requests to underlying accounting data.

Status: Unresolved.

# Operating Budget

Condition: The operating budget is not being used as a management tool.

# Schedule of Prior Findings and Resolution Matters As of and For the Year Ended June 30, 2003

Recommendation: An internal control procedure should be put into place that would require periodic comparisons of actual results to the budget to monitor the Organization's financial position.

Status: Ongoing. The recommendation will be implemented during the fiscal year ending June 30, 2004.

# SPECIAL REPORT OF CERTIFIED PUBLIC ACCOUNTANTS

103 Ramey Road Houma, Louisiana 70360

Certified Public Accountants
(A Professional Corporation)

Ph. (985) 851-3638

Fax (985) 851-3951

# REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors
The Haven, Inc.
Houma, Louisiana

We have audited the financial statements of The Haven, Inc. (a nonprofit organization) as of and for the year ended June 30, 2003, and have issued our report thereon dated September 25, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

# <u>Compliance</u>

As part of obtaining reasonable assurance about whether The Haven Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

# Internal Control Over Financial Reporting

In planning and performing our audit, we considered The Haven, Inc.'s internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted a certain matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect The Haven, Inc.'s ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements. A reportable condition is described in the accompanying schedule of findings and questioned costs as item 03-01.

Board of Directors
The Haven, Inc.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that the reportable condition described above is not a material weakness. We also noted other matters involving the internal control over financial reporting, which we have reported to management of The Haven, Inc. in a separate letter dated September 25, 2003.

This report is intended solely for the information of the Board of Directors, management, others within the organization, the Louisiana Legislative Auditor, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Martin Lef-September 25, 2003

Management's Corrective Action Plan for Current Year Findings As of and For the Year Ended June 30, 2003

The contact person for all corrective actions noted below is Julie Pellegrin, Executive Director.

# SECTION I - INTERNAL CONTROL AND COMPLIANCE MATERIAL TO THE FINANCIAL STATEMENTS

# Inadequate Internal Control

Condition: A reportable condition in the internal control related to lack of segregation of duties.

Recommendation: The Board of Directors of The Haven, Inc. should closely monitor the day-to-day activities of the Organization and implement other control procedures until the agency has grown to the point where it is cost beneficial to employ an adequate system of internal controls.

Planned Action: The Board of Directors will closely monitor the day-to-day activities of the Organization until it is financially feasible to employ additional staff.

# SECTION II – INTERNAL CONTROL AND COMPLIANCE MATERIAL TO FEDERAL AWARDS

This section is not applicable.

#### SECTION III - MANAGEMENT LETTER

# Operating Budget

Condition: The operating budget is not being used as a management tool.

Recommendation: An internal control procedure should be put into place that would require periodic comparisons of actual results to the budget to monitor the Organization's financial position.

Planned Action: The Organization will implement the recommendation as detailed above.

Management's Corrective Action Plan for Current Year Findings As of and For the Year Ended June 30, 2003

# Allocation of Expenses

Condition: The Organization is not utilizing the departmentalized activity statements produced by its accounting program in the preparation of its grant reimbursement requests.

Recommendation: The departmentalized monthly statement of activities produced by the Organization's accounting software should be used in the preparation of grant reimbursement requests to facilitate the agreement of individual grant reimbursement requests to underlying accounting data.

Planned Action: The Organization will implement the recommendation as detailed above.

Management Letter
June 30, 2003

Martin
and
Pellegrin

103 Ramey Road Houma, Louisiana 70360

Certified Public Accountants
(A Professional Corporation)

Ph. (985) 851-3638 Fax (985) 851-3951

September 25, 2003

To the Board of Directors
The Haven, Inc.
Houma, Louisiana

We have audited the financial statements of The Haven, Inc. as of and for the year ended June 30, 2003, and have issued our report thereon dated September 25, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

As a part of our examination, we have issued our report on the financial statements, dated September 25, 2003, and our report on internal control and compliance with laws, regulations, and contracts, dated September 25, 2003.

During the course of our examination, we became aware of the following matters which represent suggestions for improved internal controls.

#### Allocation of Expenses

During the testing of grant compliance, it was noted that the Organization's in-house departmentalized statements of activities were not in agreement with grant reimbursement requests. We recommend that the allocation of expenses to a specific grant entered in the accounting package be in agreement with the reimbursement requests for each grant. This would enable the departmentalized financial statements to be in agreement with the actual expenses for each individual grant.

#### Operating Budget

During the examination it was noted that the budget is not being used as a management tool. Periodic comparisons of actual results to the budget assist management in monitoring the Organization's financial position. We recommend that such comparisons be made at least quarterly.

Board of Directors
The Haven, Inc.
September 25, 2003
Page 2

We will review the status of these comments during our next audit engagement. We will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Sincerely,

Mártin and Pellegrin, CPAs (PC)